



Derry City & Strabane
District Council
Comhairle
Chathair Dhoire &
Cheantar an tSratha Báin
Derry Cittie & Strábane
Destrict Cooncil

Directorate Delivery Plan 2021/22

Environment & Regeneration

Derry City and Strabane District Council

Contents

Section One: Directorate Profile/Summary

- 1.1 Purpose of Directorate
- 1.2 Services Provided
- 1.3 Summary of Resources

Section Two: Achievements 2020/21

- 2.1 Highlights
- 2.2 Progress Update

Section Three: Improvement Planning and Service Delivery

- 3.1 2021/22 Directorate Improvement Objectives
- 3.2 Outcome Improvement Objective
- 3.3 Mainstreaming the Equality and Disability Duties
- 3.4 Improvement Delivery Plan
- 3.5 Measures of Success and Performance

Section Four: Risk Management

4.1 Risk Register

Section Five: Key Contacts

[Environment & Regeneration]

Service Delivery Plan 2021/22

Section One: Directorate Profile / Summary

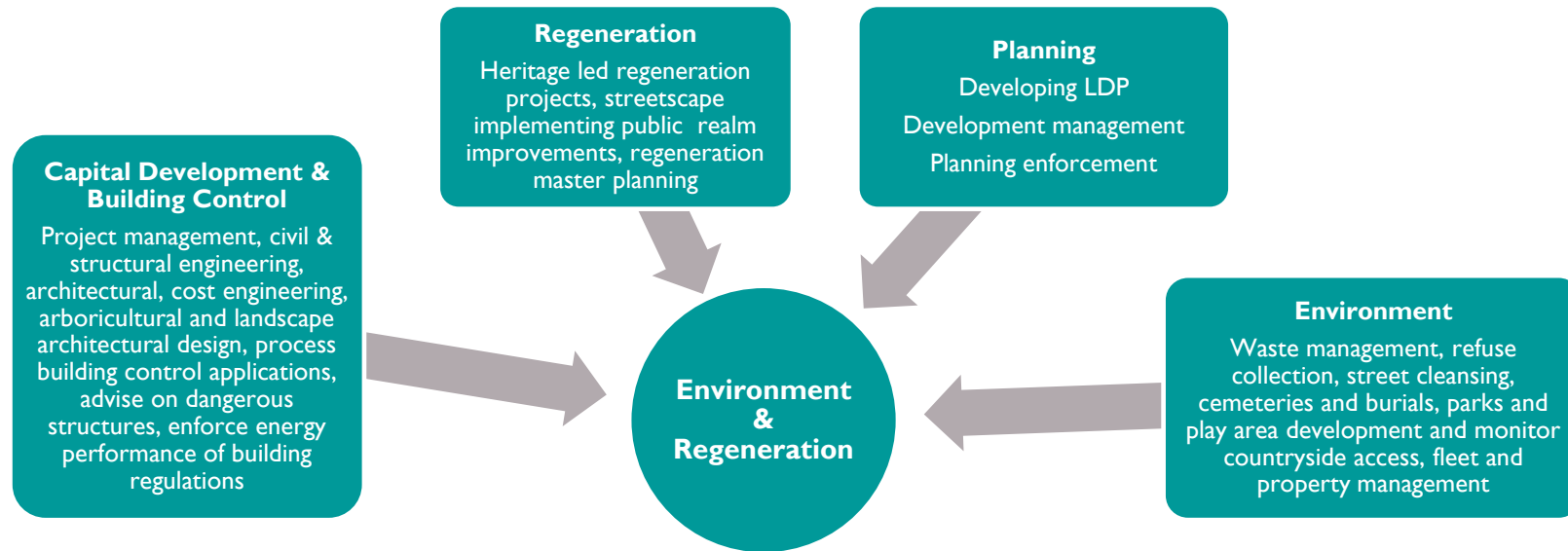
1.1 Purpose of Directorate

The Environment & Regeneration Directorate plays a key role in the delivery of the inclusive Strategic Growth Plan. The teams lead in strategies that will lead to the outcomes that we live sustainably, protecting and enhancing the environment and we connect people and opportunities through infrastructure.

The Directorate leads on the development of the Local Development Plan which will contribute to the development of sustainable communities and to meet housing need. The Directorate also leads on the design and management of green spaces, on encouraging stronger environmental stewardship and on valuing and enhancing our environment and our built and natural heritage assets.

The Directorate also leads on pulling stakeholders together to ensure that we have a secure and affordable energy supply, that we move towards a zero waste circular economy and that we have more integrated, sustainable and accessible transport.

1.2 Services Provided

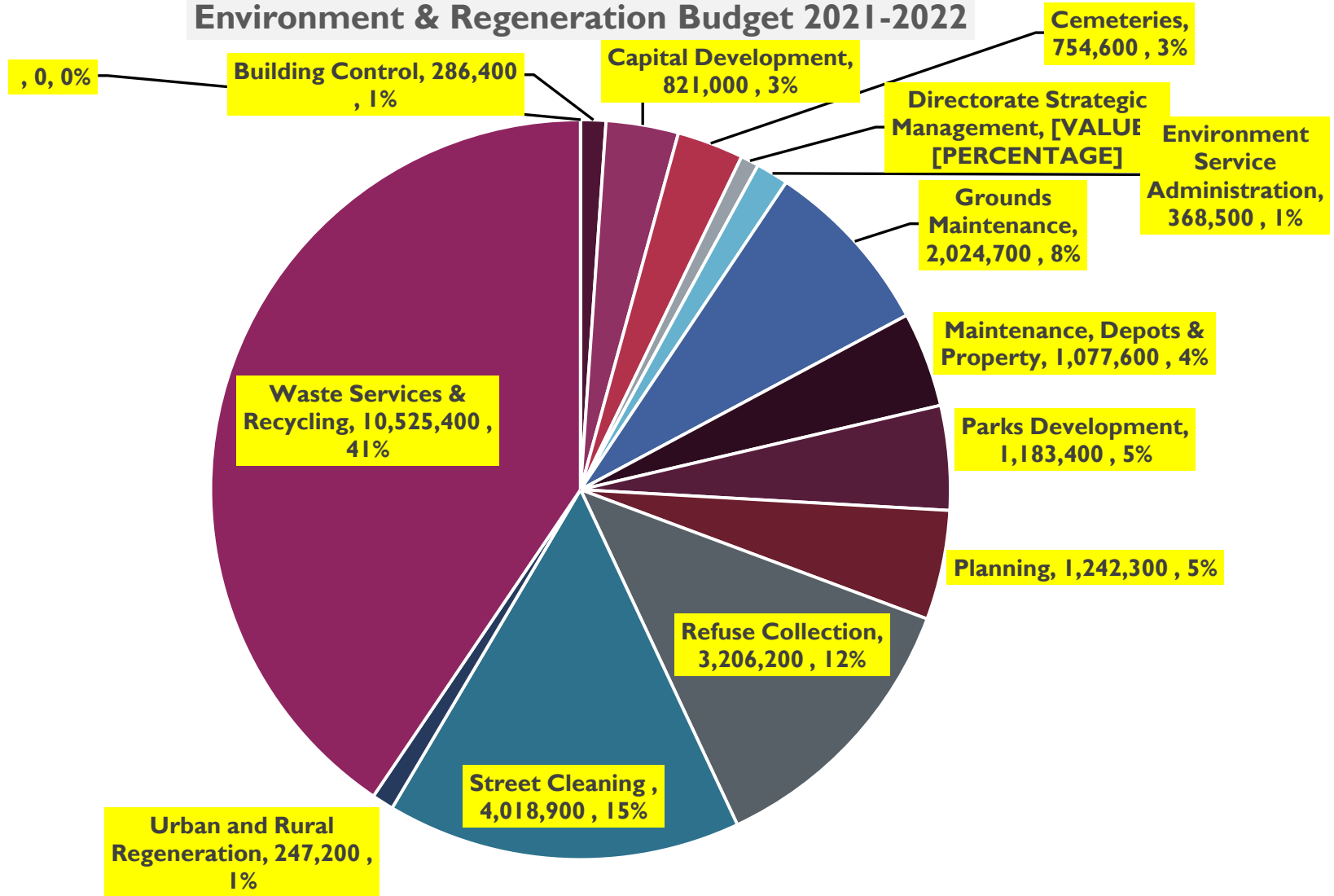


1.3 Summary of Resources

Financial Resources

The Directorate has a net budget of £25,963,200 representing 39.76% of the Council's overall net expenditure budget of £65,295,787 for the 2021/22 year. A breakdown of these resources by function area is provided in the diagram below.

Environment & Regeneration Budget 2021-2022



Staff and Other Resources

Director and Support – 2

Planning and Regeneration – 44

Capital Development & Building Control – 35 (including 1 agency)

Environment – 342

Regeneration – 3

Section Two: Achievements 2020/21

2.1 Highlights

PLANNING

Significant Major Residential Developments

- Major application for Residential Development of 295 no. dwellings comprising of mix of 110 no detached, 166 no semi-detached and 19 no apartments; associated domestic garages, public open space, new equipped children's play areas, car parking, landscaping and all associated site works at south east of the A2 Clooney Road and north west of Rosstowney Road (H30), and including the upgrade of the Gransha Road/A2 Clooney Road Roundabout to accommodate access to the development.
- Major application for Residential-led mixed use development comprising 158 residential units in a mix of dwellings and apartments of mixed tenure, two retail units (class A1), office space (class B1), multi-functional space & ancillary accommodation with public and private amenity space, parking, landscaping, access arrangements from Beechmount Avenue at Adria Site, Melmount Road (LA11/2019/0880/F).

- Major application for Mixed use Development to include 119No. social housing units (15No. 1 bed apartments, 9No. 2 bed apartments, 50No. 2 bed dwellings, 37No. 3 bed dwellings and 8No. 4 bed dwellings), extension and refurbishment of the existing clubhouse to provide new multi-use community building, new access to Bligh's Lane and alteration to existing access, improvement works to existing car park and associated communal landscape areas and off-site works to include improved traffic calming measures at the Fanad Drive / Central Junction and speed control measures along Fanad Drive at Bligh's Lane (LA11/2019/0866/F).
- Major application for Construction of new residential buildings with individual entrances from Duke Street and a shared entrance to Spencer Road (31 units which consist of 2 no. accessible units, 22 no. 2 bedroom units and 7 no. 1 bedroom units) and (32 units which consist of 3 no. accessible units, 17 no. 2 bedroom units and 12 no. 1 bedroom units) and (11 residential units (consisting of 7 no. x 1 bedroom apartments & 4 no. x 2 bedroom apartments) will be provided on its upper floors. External works include a new entrance from Spencer Road which will be landscaped and provide access to the proposed scheme, with further works for hard and soft landscaping to the new courtyard providing access to central bin store, formal garden, soft planting, sensory garden path & soft play area for residents use at 66-74 Duke Street (LA11/2020/0251/F).
- Major application for 71 residential units and associated car parking provided both in-curtilage and on-street, together with the provision of centrally located public open space at Lands at former IAWS site located at Woodside Road, Newbuildings (LA11/2019/0007/RM).

Private Housing

- Housing Development of 24 No. dwellings [consisting of 4 No. detached dwellings (single storey), 2 No. detached dwellings (two storey) 14 No. semi-detached dwellings (two storey) and 1 no. terrace block of 4 dwellings (2 storey)] 131 Victoria Road, Magheramason (LA11/2019/0151/F).
- Apartment Block consisting of 7 units at Carlisle Terrace & rear of Dacre Terrace (LA11/2018/0770/F)

Specialist Housing

- 14 new dwellings associated landscaping and re-profiled site entrance from Trench Road, Grounds of Immaculate Conception College at Trench Road, Waterside (LA11/2019/0397/F).
- 27 unit self-contained apartment accommodation for over 55 active elderly persons including wheelchair accessible unit at ground floor at 125-139 Strand Road ((Formerly Cafe Roc Bar/Night Club) (LA11/2019/0727/F)

Schools/Colleges

- New seven classroom primary school and single nursery unit (Gaelscoil) including hard soft play areas, car parking, landscaping, access arrangements from Strahan's Road at Strahans Road and Castletown Road, Strabane (LA11/2019/0521/F).

Commercial Developments

- Major application for Four IT Service and Data Centre buildings, substation compounds, generators, switch gear and transformers together with internal access roads, vehicular access, car parking, security perimeter fencing and gate houses, external site lighting, and associated works at Lands East and West of Maydown Road (LA11/2019/0431/O).
- Major application for Relocation of existing Lidl Supermarket with access from Springtown Road, provision of car parking, landscaping, associated site works and improvements to junction of Buncrana Road and Springtown Road at 24 Buncrana Road - existing building to be retained but retail use to be extinguished (LA11/2018/0189/F) & (LA11/2018/0277/F).
- Major application for Four storey extension to the northern side of the existing cleanroom facility, to provide new sub-fab. cleanroom, recirc fan and plant room floor levels including the provision of a new cleanroom link corridor bridge to the existing facility and alterations to the existing facility to provide a new clean lift and stairwell tower at Springtown Industrial Estate (LA11/2020/0219/F).
- Arts & Culture centre comprising performance space, multi-use space, art & tuition rooms, dance studio, offices, cafe & ancillary spaces and associated site works at 20-22 Hawkin Street (LA11/2020/0844/F).
- Extension of Local Centre 1 to include 3 no. single storey buildings sub-divided into 7 potential units for use as hairdressers or beauticians, pharmacy or optician, florist, bakery or butchers, cafe or hot food outlet or restaurant, church hall, community building, Bank or credit Union or Building society, off - licence, launderette or dry cleaners and associated landscaping, car parking at Skeoge Link Road (LA11/2019/0436/F)
- Commercial retail unit 904sqm in Springtown industrial estate (LA11/2019/0730/F)

Retail Developments

- Major Replacement convenience shop (Eurospar), off licence, two hot food units, petrol filling station and associated access, parking and servicing arrangements at Gees Rosstown Park/Road, Waterside (LA11/2018/0343/F).

Industrial Developments

- B4 class storage and distribution facility with offices/ancillary areas, associated car parking and ancillary works for O'Neills Sports Limited (LA11/2019/0582/F)
- 7 industrial units in Courtauld Way (LA11/2019/0353/F and LA11/2019/354/0)
- Proposed extension to the existing factory to accommodate new manufacturing & finishing lines at Monadore Road, Park-extension to existing rural business- additional 696sqm (LA11/2020/0039/F)

Infrastructure / Public Realm Schemes / Community

- Major application for Local Distributor Road at H1B Lands (Phase 1) at East South of Beraghill Road and north of Skeoge Link Road, Galliagh (LA11/2018/0372/RM).
- Extension to existing accident and emergency department at Altnagelvin Hospital to form new temporary emergency department and associated accommodation & site works Altnagelvin Hospital (LA11/2020/0553/F)
- Retention of change of use from ground floor hairdressers/tanning salon to offices and meeting area for Enagh Youth Forum plus proposed change of use from first floor 2bed apartment to private offices for Enagh Youth Forum located on the ground floor, 6 & 7 Parkmore Drive, Strathfoyle (LA11/2020/0143/F)
- Removal of existing modular changing accommodation. Proposed new covered seated stand and standing terrace, changing accommodation and toilets. Two new spectator entrance booths and turnstiles. Proposed associated external works include a stone clad wall with perforated screen on top at the stand area, 2.4m high perimeter paladin fencing and 46 space car parking. Additional info received: Traffic Management Plan, Event Plan and updated Travel Plan Framework at 120m north east of house nos. 133-149 Ballycolman Estate. Approved 22nd June 2020 (LA11/2019/0685/F)
- Proposed Community Hub & Proposed Creche at 1 Ringfort Road, Derry, BT48 0PZ & Land to NE Currently occupied by Childrens Playpark .Approved 8th October 2020 (LA11/2019/0739/F)
- New play park complete with railings, fence enclosure and gates, play equipment and safety surfacing, seats, bins, cycle stands, new footpaths, upgraded vehicular maintenance access provision, tree and shrub planting, service relocations, grass works and park signage at Lands adjacent to and immediately to the east of Little Acorns Pre-School, 3 Benview Road, Derry. Approved 18th June 2020 (LA11/2019/0595/F)

- Pontoon at Prehen boathouse (LA11/2019/0716/F)

Ebrington Regeneration

- Building 10a Ebrington - offices (LA11/2020/0407/F and LA11/2020/0434/LBC)
- Walled City Brewery visitor centre at Ebrington (LA11/2020/0887/F)

Local Development Plan

- LDP draft Plan Strategy Reps Re-consultation held Sept - Nov 2020
- LDP draft Plan Strategy Counter-Reps Re-consultation held Nov 2020 to Jan 2021
- Officer Assessment of all Reps and Counter Reps
- 3 x Tree Preservation Orders (TPOs) issued

CAPITAL DEVELOPMENT AND BUILDING CONTROL

Delivery of Capital Projects

Capital Projects Completed on Site (approx. £11.6M value of contracts)

- Completion of £2.5m DCSDC/DfC funded refurbishment and extension of Shantallow Community Centre.
- Completion of £2.3m Route 3 Strabane to Lifford greenway, which forms one of the three routes of the SEUPB funded £16.3m Northwest Greenways project.
- Completion of £1.8m worth of Village Renewal & Access projects including a play provision at Newtownstewart, access improvements at Newbuildings community centre, a new play provision in Sion Mills and access improvements at Castlederg Castle and Strabane canal.
- Completion of new £1.15m DCSDC funded covered stand, changing facilities, turnstiles, etc at Melvin Arena, Strabane.
- Completion of new £1.08 TNI/DCSDC funded Visit Derry centre, relocated to Waterloo Place, Derry.
- Completion of approximately £750k of repair/replacement of retaining structures across DCSDC area.

- Completion of new £635k DCSDC funded play provision and MUGA at Magheramason.
- Completion on site of new £460k DCSDC funded natural grass soccer pitch at Artigarvan.
- Completion of £330k worth of improvement works and enhanced wayfinding and interpretation along the 62km length of the International Appalachian Trail that crosses the DCSDC area.
- Completion of new £313k of Shared Space funded pitch improvement works at Castledearg
- Completion of new £250k of DfC funded environmental improvement works at Bishop Street car park.

Capital Projects Commenced on Site (approx. £10m value of contracts)

- Commencement on site of new £6.5m SEUPB/DCSDC funded shared space community sports facility at Irish Street/Top of the Hill, Derry
- Commencement on site of new £1.5m DCSDC/DfC funded Galliagh Community Centre, Derry
- Contract awarded for new £800k DDA compliant river access pontoon at Prehen slipway.
- Contract awarded for new £500k Route 2 Muff to Border of the £16.3m Northwest Greenways project.
- Contract awarded for new £716k Sperrins Sculpture Trail artwork at Sperrin Heritage Centre site, near Plumbridge.

Capital Projects Attaining Design Milestones (approx. £34m value of projects progressed)

- Secured planning permission for the £3.6m Route 2 Derry to Muff greenway, which forms one of the three routes of the SEUPB funded £16.3m Northwest Greenways project.
- Finalise redesign and commence procurement for £11.35m City Deal funded maritime themed DNA Museum at Ebrington, Derry.
- Commence RIBA Stage 3 design for new £2.82m DfI/DCSDC funded Strathfoyle Greenway, Derry.
- Commence RIBA Stage 3 design for new £2.51m Acorn Farm project, St Columb's Park, Derry.
- Commence RIBA Stage 3 design for new £2.1m DCSDC funded Glenview Community Centre, Derry.
- Commence finalised design for new £1.9m DCSDC funded Ballymagroaty Community Centre, Derry.
- Finalised design for new £1.8m Urban Village funded New Gate Theatre & Cultural Hub in the Fountain estate, Derry.
- Completed RIBA Stage 3 design and submitted planning application for new £1.7m extension to City Cemetery, Derry

- Completed RIBA Stage 3 design and submitted planning application for new £1.6m Culmore Community Centre, Derry
- Completed RIBA Stage 2 concept design for new £1.5m DCSDC/SNI funded multi-sports centre, Melvin Leisure Centre, Strabane.
- Completed RIBA Stage 2 concept design for new £1.1m Urban Villages funded Gasyard interpretive visitor centre, Derry.
- Appointed design team for new £1.0m+ public realm and Factory Girls artwork, Harbour Square, Derry.
- Commence RIBA Stage 3 design for new £1.01m DfI/DCSDC funded Strabane North Greenway, Ballymagorry.
- Appointed design team for design of £150k replacement 'Foot Stick' pedestrian footbridge, Learmount, Park, County Derry.
- Identified preferred site for new strategic cemetery on the west bank of Derry.
- Completed flood studies for two reservoirs at Creggan Country Park.
- Completed project brief for the Urban Villages Realm Project connecting the Bogside/Fountain areas in Derry

Building Control (January 2020 to January 2021)

- Full plan applications processed, including sub sites = 1033
- Building Notice applications processed = 1688
- Regularisation applications processed = 442
- Site inspections undertaken = 6425
- Property Certificates processed = 1799

Postal Numbering & Street Naming (figures up to end of January 2021)

- Total number of new postal number requests processed = 249
- Total number of Land & Property Services queries dealt with = 207
- Total number of residents consulted, as part of 14 bilingual street name requests = 849
- Total number on new or replacement street signs = 70

Energy

- Completion of the second phase of a council wide programme to install real-time monitoring of energy usage of all council's buildings.
- Installation of an innovative energy control system, HEATBOSS in Harbour House to optimise comfort conditions in individual rooms. Project formed part of a pan European learning partnership funded by the EU (SMARTRenew Project).
- Continued with the process of attaining a council wide third party certified ISO50001 Energy Management Standard through regular monthly meetings with Building Managers and Maintenance Department.
- Completion of the Regional Energy Strategy in conjunction with Donegal County Council.

REGENERATION

- Design and delivery of the Covid-19 Recovery Revitalisation Programme and funding secured to the value of £1.6m to deliver multi-thematic programme of interventions (environmental improvements; business grants; animation; marketing) across the District - including streetscape/public realm interventions in Derry City Centre & Strabane Town Centre.
- Appointment of contractors and commencement on site of the DfC-funded (£220k) Strabane Revitalisation Shopfront Façade Improvement Scheme in Strabane Town Centre (Butcher Street/Church Street) .
- Appointment of contractors and commencement on site of the RDP-funded (£140k) village renewal environmental improvement schemes for Clady, Claudy, Killeter and Park
- Completion of the conservation-led DfC-funded (£355k) Bishop Street Car Park Environmental Improvement Scheme
- Appointment of external design team to prepare initial designs and costs for the Carlisle Road and Spencer Road Revitalisation Shopfront Façade Improvement Scheme
- Preparation & submission of funding application to DfC to support the delivery of the Clooney Terrace Cannon Environmental Improvement Scheme
- Completion of the Boom Hall Conservation Management Plan and Boom Hall Historic Landscape Approval
- Preparation of the Boom Hall Regeneration Brief Partner Selection Process
- Delivery of two online regeneration webinars as part of the annual programme regeneration & built heritage education seminars/workshop programme

- Completion of the Irish Walled Towns Network funded animated video celebrating the heritage of the City Walls
- Delivery of the Derry City Centre visitor orientation and signage design

ENVIRONMENT

- Roll out of circa 30,000 organic waste bins across the city and district
- Uninterrupted delivery of Refuse Collection including Bulky Waste Collection throughout pandemic with Health and Safety adjustments made ensuring the safety of all operatives.
- Reorganisation of collection routes/methods resulting in the redeployment of 4no Food Waste crews maintaining 1no Food Waste Caddy crew to service remaining caddies and hard to access areas.
- Implementation of the Climate Action Plan on a Council and regional basis with partners in Donegal County Council
- Progress on the development of a skate park
- Additional Grow don't Mow sites identified across the city and district
- Completed Natural Capital Account Review on the value of public accessible green spaces across the city and district
- Progress on the completion of the Clooney Masterplan
- Progress on the review of play across the city and district
- Continued implementation of the Green Infrastructure Plan to include adoption of Pollinator Plan, Control of Invasive Species
- Ongoing promotional activity in terms of Covid 19 implications across all service areas, anti – litter and fly tipping promotions, greenways, play, waste and recycling etc
- Delivery of the Rivers Project in partnership with Loughs Agency, including 1.4km of new greenway at Strabane Canal and improvement to Gribben Quay. 146k secured from RDP
- Continued development of Strathfoyle Greenway, including acquisition of most of lands, appointment of design team and advance works. Letter of Offer of £226k for early works from DfI
- Development of Strabane North Greenway proposal. Letter of Offer of £490k from DfI
- Co-designed Council's bat and bird protocol, which was approved by Council in 2020. Commissioned bat surveys, obtained bat licenses and installed bat boxes as compensation measures, to comply with Council's protocol to facilitate tree surgery across Council's estate.

- Developed Council's Invasive Alien Species Strategy 2020-2025 and secured Council approval for the Plan in 2020. Conducted invasive species surveys, wrote management plans for control programmes for over 20 Council owned greenspaces, to include Prehen Boat House and Strabane North Greenway.
- Implemented Council's Pollinator Plan 2015-2020 by:
 - Becoming an official partner of the All-Ireland Pollinator Plan;
 - Surveyed and created managed plans for ten of Council's large greenspaces, to transform 25 ha of amenity cut grassland to species rich grassland in 2020. In 2021, this was extended to include 11 large greenspaces and 23 cemeteries, to convert 30 ha of species rich grassland for pollinators. Also, provided 4 kg of wildflower seeds to the public, schools and community groups to create pockets of food for pollinators across the District
 - Council Invested in new cut and lift Amazone machinery, to change the grass cutting regime from cutting the grass 15 times a year to 1 or 2 cuts / annum at key sites;
 - Increased the natural capital value, cost savings of ~£10k / site / annum and calculated 1.6 T carbon savings by reducing the grass cutting regime;
 - Worked in partnership with Causeway Coast and Glens, Mid Ulster, Fermanagh and Omagh Council to create a network of 90 ha of species rich grasslands for pollinators in the North West.
 - Raising awareness of the Plan with TG4 documentary filming in August 2020 of the change in grass management as a case study for the Plean Bee documentary that was aired in May 2021;
 - Designated the District as a conservation area for the native Black Bee.
- Secured £26,000 from DAERA's Environmental Challenge Fund 2020/21, mapped, surveyed visitor numbers of public greenspaces, calculated carbon storage of public owned 5,000 ha of woodland and launched a natural capital account of all public and accessible greenspace provision within the District, with 98% of the urban Derry and Strabane population within 1 km of a public accessible greenspace. Council's greenspaces experienced an increase in visitor numbers from 5 m in 2019 to 6.5 m visits during the COVID restrictions in 2020. This report was launched by the DAERA Minister in March 2021.
- Researching and trialling Biodiversity Net Gain on Council proposed capital development projects.
- Completed Ballyarnet Country Park Ecology Surveys for Outline Planning Application and ecology surveys for Prehen Boat House to secure planning permission.
- Completed the third year of the five year period of habitat and bird surveys at City of Derry Airport and Culmore Country Park. This shows that the Council have created 6 ha of compensatory habitat at Culmore Country Park, which is attracting a three year average of >1,000 over wintering birds to the site. Commissioned ecology surveys for Culmore Country Park for proposed capital development projects.

- Developed web presence through the creation of a dedicated green infrastructure and education resources pages on Council's webpage.
- Provided Statutory Biodiversity Duty implementation response to DAERA, to comply with the international Aichi Targets and NI Biodiversity Strategy.
- Became a member of the UK Green Infrastructure Partnership to represent NI and became a member of Natural Capital Ireland, to raise awareness of natural capital within the District contributing several blogs for natural capital, pollinators and Bay Road Park as case studies. Delivered presentations at online webinars and conferences on Council's Biodiversity initiatives and Green Infrastructure Plan.
- Derry and Strabane Green Infrastructure Action Plan 2019 – 2032 has 184 actions to be delivered over the short, medium and long term to 2032. Managing the delivery of this plan by working with stakeholders. To date 114 actions (62%) have commenced and 22 (12%) have been completed.

2.2 Progress Update

Regeneration

Ref	2018/19 Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Achieved	Target Date	Actual Date	Lead Officer
RG1	Delivery of Revitalisation Shopfront Façade Improvement Scheme – Strabane Town Centre Butcher Street/Church Street	Designs finalised. Period of clarification with funder in respect of the impact of the Covid-19 pandemic upon ability to practically commence and completed works in line with grant offer. Contractor subsequently appointed and commencement of works in January 2021	Yes – not yet fully complete	March 2021	June 2021	Tony Monaghan

RG2	Complete Phase I Design of Revitalisation Shopfront Improvement Schemes for Carlisle Road & Spencer Road	Period of clarification with funder in respect of the impact of the Covid-19 pandemic upon ability to practically commence and completed works in line with grant offer. Design team appointed and technical condition surveys undertaken of 130 potential eligible properties. Urban design statement, initial designs and costs completed in May 2021. Final designs and costs to be completed by end June 2021 to enable submission of Phase II funding application	Yes - not yet fully complete	March 2021	June 2021	Tony Monaghan
RG3	Identify and secure external funding to appoint urban design consultants to prepare an area based heritage-led environmental improvement scheme in the Walled City eg The Diamond etc	Urban Design Team appointed in June 2020 to prepare design vision statement ' <i>Covid Recovery: Streetlife & Vibrant Places</i> ' setting out design options, completed and adopted by Council in December 2020. Public consultation process delivered to seek views.	Yes	March 2021	December 2020	Tony Monaghan
RG4	Identify and secure external funding to appoint urban design consultants to prepare an area based heritage-led environmental improvement/public realm scheme for Sion Mills Village eg Main Street	Liaison with potential funders to establish availability of grant to support the commissioning of an integrated design team to prepare a plans for an environmental improvement scheme. No eligible funding sources identified.	Ongoing	March 2021	March 2021	Tony Monaghan

RG5	Delivery of the 4 no. Rural Development Programme Village Renewal environmental improvement projects for Claudy, Clady, Park and Killeter	Designs finalised and agreed with community stakeholders. Period of clarification with funder in respect of the impact of the Covid-19 pandemic upon ability to practically commence and completed works in line with grant offer. Contractor appointed & commencement of works in October 2020. Works to complete by end of May 2021	Yes	March 2021	May 2021	Tony Monaghan
RG6	Delivery of conservation-led Environment Improvement Scheme at Bishop Street car park	Period of clarification with funder in respect of the impact of the Covid-19 pandemic upon ability to practically commence and completed works in line with grant offer. Contractor appointed and commencement of works in July 2020. Additional funding secured (£110K) to include resurfacing of the car park. Works completed in March 2020	Yes	March 2021	March 2021	Tony Monaghan
RG7	Completion of a development/regeneration-led options appraisal for Lisahally Livestock Mart	This project was postponed to 2021/22 due to prioritisation of covid recovery.	No	March 2020		Tony Monaghan
RG8	Completion of a City Centre visitor orientation and way-finding audit and design toolkit	Consultation carried out with key stakeholders and completion of initial design toolkit	Yes	March 2021	December 2020	Tony Monaghan
RG9	Production of a DCSDC – DfC HED District Built Heritage	Preparation of first draft. Consultation and engagement with stakeholders (Nov-Dec	Yes – not fully	March 2021	September	Tony Monaghan

	Plan	2020). Second draft version complete and currently at print/publication stage.	complete			
RG10	Continued delivery of the joint DCSDC – DfC HED Heritage Development Programme	Project completed in line with funding letter of offer	Yes	March 2021	March 2021	Tony Monaghan
RG11	Complete a public realm plan for the environs adjacent to the multi-modal transport hub at Duke Street	Liaison with potential funders to establish availability of grant to support the commissioning of an integrated design team to prepare a plans for an environmental improvement scheme. No eligible funding sources identified	Ongoing	March 2021	March 2021	Tony Monaghan
RG12	Completion of the feasibility analysis for the initiating a development brief process for the Prehen Boat House site	Process pending to enable assessment of the market and wider site plans. Will progress on 2021/22.	No			Tony Monaghan
RG13	Identify external funding opportunities to support the delivery of Walled City Cannon restoration programme	Funder identification process completed. Potential funding support available in 2021/22 financial year to support first phase restoration of the replica carriages. Funding application to be submitted in 2021/22.	Yes	March 2021	March 2021	Tony Monaghan
RG14	Completion of an agreed design concept for the Clooney Terrace Cannon Environmental Improvement Scheme	Concept designs and costings completed. PAD process initiated with Planning statutory stakeholders. Funding application prepared and submitted to DfC. Community partners agreement to	Yes	March 2021	March 2021	Tony Monaghan

		draft designs.				
RG15	Identification of external funding sources to support revitalisation shopfront enhancement schemes in rural town/village centres	Liaison with potential funders to establish availability of grant to support the commissioning of an integrated design team to prepare a plans for an environmental improvement scheme. No eligible funding sources identified	Ongoing	March 2021	March 2021	Tony Monaghan
RG16	Secure the necessary third-party land agreements to secure the delivery of the Riverine Project	Liasion with the two said landowners and in principle agreement to enter into negotiations. LPS engaged to negotiate on Council's behalf to secure final agreement.	Ongoing	March 2021	March 2021	Tony Monaghan
RG17	Support the design and delivery of regeneration appraisals/development briefs of identified Council-owned strategic opportunity sites eg former Visit Derry Site; Strand Road Car Park etc	Engagement with DfC in relation to title matters at former Visit Derry site	Ongoing	March 2021	March 2021	Tony Monaghan
RG18	Commence the capital implementation of the Ballynagard social housing and community recreation regeneration project	Conveyance process at advanced stage but not completed due to requirement for Section 54 planning applications to amend planning conditions attached to original consents. DCSDC Project Steering Group established and ICT/IST process initiated in respect of the community recreational element. Land transaction scheduled to complete in June 2021	Not yet fully complete	March 2021	June 2021	Tony Monaghan

RG19	Delivery of the annual regeneration & built heritage education web-based seminars/workshops programme	Design and delivery of two urban regeneration web-based seminars in December 2020 and January 2021 in conjunction with Inner City Trust and the UK Academy of Urbanism. 70 attendees at each event	Yes	March 2021	January 2021	Tony Monaghan
RG20	Continue to support the capital projects identified under the Urban Villages project	Attendance and input at the scheduled Urban Villages Reference Group meetings	Yes	March 2021	March 2021	Tony Monaghan
RG21	Prepare & initiate a process to identify potential development partners for the regeneration and enhancement of Boom Hall lands	Draft regeneration brief terms of reference and assessment criteria completed in March 2021. Presentation of regular update reports to E&R Committee from Sept 2020 to March 2021. Finalisation of brief and commencement of the publicly advertised competitive exercise paused at the request of E&R Committee in March 2021	Yes	March 2021	March 2021	Tony Monaghan
RG22	Completion of the regeneration masterplan for the Faughan Valley School site at Drumahoe	Ongoing liaison with the landowner (EA) to ensure buy-in and active participation in the preparation of the master plan. Project paused to enable landowner to confirm its position/intentions.	Not yet fully complete	March 2021	March 2021	Tony Monaghan
RG23	Identify funding to carry out an audit of environmental improvements and heritage	Liaison with potential funders to establish availability of grant to support the commissioning of an integrated design team to prepare a plans for an	Ongoing	March 2021	March 2021	Tony Monaghan

	Interpretation needs for a pilot scheme on four historic cemeteries within the city and district	environmental improvement scheme. No eligible funding sources identified				
RG24	Implementation of the Covid-19 Recovery Revitalisation Programme for Derry City & Strabane Town Centre	Negotiation with key business & statutory stakeholders to confirm the type and location of environmental improvement schemes to be delivered. Schemes confirmed, design and tender material completed with installation scheduled to be completed by August 2021 in line with funding letter of offer.	Ongoing	September 2021	September 2021	Tony Monaghan

Capital Development & Building Control

Ref	2018/19 Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Achieved	Target Date	Actual Date	Lead Officer
Capital Development & Building Control						
CD1	Conclude the environmental assessment of the preferred site for development as a new strategic West Bank cemetery for Derry City, including the submission of a planning application.	Conclude environmental assessment and submit planning application	Yes	March 2021	March 2021	Head of Capital Development & Building Control
CD2	Manage the construction of Route 3 of the £18m cross-	Open Route 3 greenway from Lifford to Strabane	Yes (but a little	Feb 2020	April 2021 Works	Head of Capital

	border North West Greenways; Strabane to Lifford.		later than planned)		delayed due to Covid19 temporary suspension of contracts.	Development & Building Control
	Secure planning approval for the NI section of Route 2.	Obtain planning approval for NI Section of Route 2 greenway (Culmore)	Yes (but a little later than planned)	March 2021	April 2021 Delay due to request for site visit.	
	Progress compilation of planning application for Route 1; Derry to Buncranna.	Progress design and planning application for Route 1 greenway Derry to Buncranna	Yes	Dec 2020	July 2020	
CD4	Collaborate with Donegal County Council in the procurement of an integrated consultant team to commence the design of the £8m Riverine shared space community project	Commence design of Riverine project	Yes	Dec 2020	September 2020	Head of Capital Development & Building Control
CD5	Manage development of detailed designs for new £47m strategic sports and leisure centre at Templemore and new £17m sports centre at Canal Basin, Strabane.		No		Project to be incorporated into evolving City Deal and wider strategic project delivery proposals. Submission of planning applications will follow	Head of Capital Development & Building Control

					confirmation of funding	
CD6	Manage the construction of £3.9m of new community centres at Shantallow and Gallaigh. Progress with designs of £5.6m of new community centres at Glenview, Ballymagroaty & Culmore	Substantial progress on construction of Shantallow and Gallaigh community centres	Yes	March 2021	March 2021	Head of Capital Development & Building Control
		Progress designs of Glenview, Ballymagroaty & Culmore community centres	Yes	March 2021	March 2021	
CD7	Tender construction of new £6.5m Waterside Shared Village facility at Irish Street/Top of the Hill, Derry. Commence construction of works on site.	Commence construction of Waterside Shared Village facility	Yes	March 2021	February 2021	Head of Capital Development & Building Control
CD8	Complete detailed design of a £4.5m public realm scheme within Strabane town centre.	Complete detailed design of public realm	Yes	March 2021	March 2021	Head of Capital Development & Building Control

CD9	Commence construction of £2m tourism sculpture trail in the Sperrins.	Commence construction of artwork	Yes	March 2021	March 2021	Head of Capital Development & Building Control
CD10	Manage the construction of over £1.0m of new rural village community play and leisure facilities at Newtownstewart, Sion Mills, Newbuildings and Castledearg.	Open new play and leisure facilities at Newtownstewart, Sion Mills, Newbuildings and Castledearg Commence construction of play park/MUGA at Magheramason	Yes (but later than planned)	July 2020	March to May 2021. Works delayed due to Covid19 temporary suspension of contracts.	Head of Capital Development & Building Control
	Commence the construction of a new £635k play park and MUGA at Magheramason.		Yes (but later than planned)	Dec 2020	May 2021. Ditto.	
CD11	Collaborate with the Executive Office's Urban Villages team to manage the development of detailed designs for £1m New Gate Cultural Hub in the Fountain estate and a new £2m community cultural facility at the Gasyard in the Bogside. Commence concept design for an ambitious innovative reshaping of the public realm within and connecting the Bogside and Fountain areas.	Commence design of New Gate Cultural Hub	Yes	Sept 2020	May 2020	Head of Capital Development & Building Control
		Commence design of community cultural facility at Gasyard	Yes	March 2021	October 2020	
CD12	Commence the design of a new	Commence design of sporting facility at	Yes	Dec 2020	Dec 2020	Head of

	£1.5m mixed use sporting facility at Melvin, Strabane.	Melvin				Capital Development & Building Control
CD13	Commence the construction of a new £1.1m regeneration of the Melvin Arena, Strabane; incorporating a new 200 seated covered stand, toilets, turnstiles and changing facilities.	Near completion of construction of regeneration of the Melvin Arena	Yes (but a little later than planned)	March 2021	May 2021 Delay due to impact of Brexit on steel lead-in times.	Head of Capital Development & Building Control
CD14	Commence design of new £1m+ public realm scheme at Harbour Square, Derry, incorporating a sculpture to commemorate the important role played by woman in the city's former shirt industry.	Commence design of public realm	Yes (but a little later than planned)	March 2021	May 2021 Delay due to reappraisal of project budget.	Head of Capital Development & Building Control
CD15	Completion of construction of £1m+ new Visit Derry tourism information centre and visitor attraction.	Open new Visit Derry Centre	Yes	Oct 2020	Sept 2020	Head of Capital Development & Building Control
CD16	Completion of new £0.5m grass playing field development at Artigarvan and a £250k synthetic pitch at Lettershandoney	Hand over new pitch at Artigarvan	Yes	March 2021	June 2020	Head of Capital Development & Building Control
		Hand over new synthetic pitch at Lettershandoney	Yes	Sept 2020	March 2020	

CD17	Complete the £0.3m regeneration of the extent of the International Appalachian Trail within the DCSDC area.	Construction of trail nearing completion	Not yet complete.	March 2021	Works 95% complete, delay with mason's supply of cut stone street furniture.	Head of Capital Development & Building Control
BC1	Introduce facilities so that customers can apply on line for certain types of Building Control approvals and request site inspections on-line, or via a dedicated contact phone line.		Yes (but a little later than planned)	March 2021	May 2021 Delay with supplier getting software active. Being trialled at present.	Head of Capital Development & Building Control
E1	Conclude the development of a Regional Energy Strategy and implement energy efficiency projects to reduce energy consumption and offset carbon emissions through a range of EU funded international innovation programmes.	Launch of Regional Energy Strategy	Not yet complete.	March 2021	May 2021	Energy Manager

Planning

Ref	2020/21 Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Achieved	Target Date	Actual Date	Lead Officer
1	To maintain and improve the average processing times of local development management planning applications of Statutory KPI target of 15 weeks. End of Year statistic 2019/20 was 14.0 weeks.	Weekly performance reports produced for HOP. Monthly Group Meetings with HOP and/or PPTO. Use of traffic light reports to monitor key processing timelines. Review and management of caseloads.	Yes - improvement on Dfl Statutory Target of 15 weeks maintained. End of Year 2020/21 = 14.2	31.3.2021	31.3.2021	Head of Planning
2	To improve the average processing times for Council only major planning applications in an effort to meet Statutory KPI target of 30 weeks. End of Year statistic 2019/20 was 96.0%.	Weekly performance reports produced for HOP. Monthly Group Meetings with HOP and/or PPTO. Use of traffic light reports to monitor key processing timelines. Review and management of caseloads.	Yes End of Year 2020/21 = 65.2	31.3.2021	N/A	Head of Planning
3	Reduce the number of planning applications not concluded within 12 months. End of Year statistic 2019/20 was 26.2%.	Identification of key timelines for targeted reduction. Focused review by SPTO of caseloads exceeding 12 months.	Yes – reduction of 7.7% End of Year 2020/21 = 18.5%	31.03.2021	31.03.2021	Head of Planning
4	To maintain and improve	Monthly Group Meetings with HOP and/or	Yes - improvement	31.03.2021	31.03.2021	Head of

	Statutory KPI target of 70% of closures of Enforcement Cases within 39 weeks. End of Year statistic 2019/20 was 75.6%.	PPTO. Review of caseload management.	on Dfl Statutory Target of 70% maintained. End of Year 2020/21 = 73.3%			Planning
5	To reduce the number of Enforcement Cases that exceed 24 months by 10%. End of Year statistic 2019/20 was 41.4%.	Identification on key timelines for targeted reduction. Focused review and workplan by SPTO to reduce caseloads exceeding 24 months.	No End of Year 2020/21 = 49.5%	31.03.2021	N/A	Head of Planning
6	To consider and respond to all LDP Representations and Counter Representations, prepare reports.	Run the consultations, give professional Planning consideration to all Reps, Counter Reps, get Legal opinions, engage key Consultees and get Member agreement, so as to finalise the LDP dPS. Reviewing and Updating all of Evidence Base, especially economy & housing. Publish Revised LDP Timetable and Statement of Community Involvement	Partial – The consultations are completed and Internal & Member Meetings continue. Revised LDP Timetable ready to be finalised & published in June/July 2021.	31.03.2021	31.03.2021	Head of Planning
7	Prepare statutorily required reports for submission to Dfl. Make submission of LDP dPS to Dfl before end of Qtr 4 of 2020/21	Set up monitoring system of Housing, Employment, Environmental and other key LDP Indicators, data from 2017 onwards Timely management of Tree requests, using Portal, and upgrading of the Tree Preservation Order (TPO) System	Partial – Still working with Members and preparing the documents towards Submission. Monitoring is progressing and TPO upgrade is ongoing.	31.03.2021	31.03.2021	Head of Planning

8	Continued Implementation of Service Improvement Plan	Ongoing implementation	Partial – Implementation continues.	31.03.2021	31.03.2021	Head of Planning
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Environment

Ref	2020/21 Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Achieved	Target Date	Actual Date	Lead Officer
E2	Complete the development of play areas at Newtonstewart and Magheramason, secure funding and appoint contractors	Works substantially complete	Yes- but a bit later than planned	Sept 2020	June 2021	Head of Environment
E3	Complete the roll out of green waste bins across the district. Funding secured, procurements underway, identify areas, deliver bins	Programme complete	Yes – but later than planned	June 2020	October 2020	Head of Environment
E4	Launch Climate Adaption Plan	Complete	Yes	May 2020	May 2020	Head of Environment
E5	Complete upgrade works to Strabane Canal Walk – secure funding and appoint contractor	Complete	Yes	August 2020	August 2020	Head of Environment
E6	Progress Biodiversity Plan for Grounds Maintenance section – amend	Pollinator Plan and Don't Mow, Let it Grow initiatives completed at several sites across the Council estate	Yes	October 2020	October 2020	Head of Environment

	mainetenance plans to encourage support biodiversity					
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Section Three: Improvement Planning and Performance

The Directorate has set a number of improvement objectives for 2021/22 which aim to bring about improvement in one or more of the following improvement criteria:

- Strategic effectiveness (SE)
- Service quality (SQ)
- Service availability (SA)
- Fairness (F)
- Sustainability (S)
- Efficiency (E)
- Innovation. (I)

These improvement objectives may relate to improving the quality of life of our citizens (**outcome improvements**) and/or **service improvements** that will help bring about the delivery of more effective, quality and customer focussed services.

An overview of these objectives and the work we will be undertaking in 2021/22 is set out in paragraphs 3.1 – 3.3 below, under the headings of:

- 2021/22 Directorate Improvement Objectives
- Outcome Improvement Objective
- Mainstreaming the Equality and Disability Duties

Details of how we will deliver these commitments and monitor and measure progress/success are set out in paragraphs 3.4 and 3.5.

3.1 2021/22 Directorate Improvement Objectives

An overview of the outcome and/or service improvement objectives and how they relate to the Community/Corporate Plan is set out in the table below.

Capital Development & Building Control

Community/Corporate Plan Objective	Directorate Outcome / Service Improvement Objective 2021/22	Link to Improvement Criteria **
Capital Development, Building Control & Energy		
Progress towards City Deal Outline Business Cases	Compile project delivery team to develop conceptual designs for Central River Front, Derry that will form the basis of the OBC.	SE, SQ, SA, F, S, I,
	Compile project delivery team to develop conceptual designs for Canal Basin, Strabane that will form the basis of the OBC.	
Development of new DNA maritime themed museum, Derry	Resecure planning approval for project	SE, SQ, SA, S, E, I,
	Commence procurement of two contractors, one to undertake building work and the other to fit of the museum exhibition areas.	
Development of a new strategic West Bank cemetery for Derry City.	Submit and progress a planning application for the preferred site for the new cemetery.	SE, SQ, SA, S, E, I,
Development of a new 900 plot extension to City Cemetery, at Southway, Derry	Secure planning permission for extension.	SE, SQ, SA, S
	Commence construction of new extension.	
Develop Routes 1 & Route 2 of the £18m cross-border North West Greenways; Derry to Buncranna & Derry to Muff	Commence construction of new Route 2 NI section.	SE, SQ, SA, S, E, I,
	Complete construction of new Route 2 Rol section	
	Submit planning application for Route 1 Rol section.	
Collaborate with Donegal County Council in	Submit planning application for NI and Rol sections of projects	SE, SQ, SA, S, I,

the procurement of an integrated consultant team to commence the design of the £8m Riverine shared space community project	Commence procurement of a single contractor to construct both sections.	
Develop Design of new £18m sports centre at Canal Basin, Strabane.	Submit planning application for new centre.	SE, SQ, SA, F, S, E, I,
Development of new Gallaigh community centre.	Complete construction of new centre.	SQ, SA
Development of new Ballymagroatry community centre.	Commence procurement of contractor to construct new centre.	SQ, SA, I
Development of new Glenview community centres.	Submit planning application for new centre.	SQ, SA
Develop new £6.5m Waterside Shared Village facility at Irish Street/Top of the Hill, Derry.	See construction of new centre well advanced on site.	SE, SQ, SA, F, S, E, I
Complete detailed design of a £4.5m public realm scheme within Strabane town centre.	Commence procurement of contractor to construct new public realm.	SE, SQ, SA, S
Commence construction of £2m tourism sculpture trail in the Sperrins.	Obtain planning permission for new artwork at former Sperrin Heritage Centre.	SQ, SA, I
	See construction of new artwork installation commence.	
Development of £xxm New Gate Cultural Hub in the Fountain estate	See construction of new centre well advanced on site, subject to resolution of land legals.	SQ, SA, F
Development of a new community heritage centre at the Gasyard centre in the Bogside.	Submit planning application for new extension to centre.	SQ, SA, F
	Complete design of new extension to centre.	
Development of an ambitious innovative reshaping of the public realm within and connecting the Bogside and Fountain areas.	Progress design of a masterplan for new scheme.	SE, SQ, SA, F, S, I

Development of a new £1.5m mixed use sporting facility at Melvin, Strabane.	Appoint consultant team to advance design of new centre, subject to securing funding from Sport NI.	SQ, SA
Development of new £1m+ public realm scheme at Harbour Square, Derry, incorporating a sculpture to commemorate the important role played by woman in the city's former shirt industry.	Submit planning application for new scheme.	SQ, SA
	Substantially complete design of new extension to centre.	
Introduce facilities so that customers can apply on line for certain types of Building Control approvals and request site inspections on-line, or via a dedicated contact phone line.	Introduction of new procedures for validation of building control applications.	SE, SQ, SA, E,
Conclude the development of a Regional Energy Strategy and implement energy efficiency projects to reduce energy consumption and offset carbon emissions through a range of EU funded international innovation programmes.	Completion of the Regional Energy Strategy in conjunction with Donegal County Council.	SE, SA, S, E, I,

Regeneration

Community/Corporate Plan Objective	Directorate Outcome / Service Improvement Objective 2021/22	Link to Improvement Criteria **
Physical & Environmental Regeneration – we live sustainably protecting and enhancing the environment	Develop heritage/conservation-led masterplans and other urban design frameworks	SE, S
Physical & Environmental Regeneration - we live sustainably protecting and enhancing the	Protect & promote our natural and built heritage assets	SE, SQ, S, E, I

environment		
Physical & Environmental Regeneration - we live sustainably protecting and enhancing the environment	Progress the development of regionally significant regeneration sites eg Strabane Canal Basin, Boom Hall, Walled City etc	SE, S
Physical & Environmental Regeneration - we live sustainably protecting and enhancing the environment	Deliver major local area-based regeneration projects including Revitalisation shopfront improvements; streetscape environmental improvement schemes; public realm audits	SE, SQ, S, E
Physical & Environmental Regeneration - we live sustainably protecting and enhancing the environment	Continued Coordination with Urban and Rural initiatives in the delivery of actions identified for the area	SE, S, F
Physical & Environmental Regeneration - we live sustainably protecting and enhancing the environment	Provide quality social housing in sustainable urban & rural neighbourhoods	SE, SQ, SA, F, S, E

Environment

Community/Corporate Plan Objective	Directorate Outcome / Service Improvement Objective 2021/22	Link to Improvement Criteria **
Physical and Environmental Regeneration – we live sustainably protecting and enhancing the environment	Progress with the roll out of bio waste bins to include all properties within the city and district and to encourage maximum participation and capture of materials diverting waste from landfill	SE, SA, F, S
Physical and Environmental Regeneration - we live sustainably protecting and enhancing	To continue to implement the Green Infrastructure Plan to improve and enhance natural assets and biodiversity to include enhanced 'don'y mow	SE, SQ, S, E, I

the environment	let it grow' and pollinator friendly actions	
Physical and Environmental Regeneration - we live sustainably protecting and enhancing the environment	Continue with the implementation of the Circular Economy / Zero Waste Strategy across all work areas within Council and as part of a regional strategy.	SE, S, I
Physical and Environmental Regeneration - we live sustainably protecting and enhancing the environment	To further develop the greenway network promoting modal shift and reliance of private cars as a means of transport	SE, SA, SQ, S, I
Physical and Environmental Regeneration - we live sustainably protecting and enhancing the environment	Continue with the Play Review process through to prioritisation of actions and secure funding for delivery	SQ, SA, F
Physical and Environmental Regeneration - we live sustainably protecting and enhancing the environment	Continually promote sustainability through all service areas linking individual behaviours with social, environmental and economic wellbeing	SE, SQ, S, I
Physical and Environmental Regeneration - we live sustainably protecting and enhancing the environment	Encourage greater civic participation across all areas of activity through community involvement, school initiatives etc	SE, S, F, I
Physical and Environmental Regeneration - we live sustainably protecting and enhancing the environment	Work with community partners such as Zero Waste North West to promote responsible waste management both at home and at work to improve recycling and composting rates.	SE, SQ, SA, F, S, E

		Link to Improvement
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Community/Corporate Plan Objective	Directorate Outcome / Service Improvement Objective 2021/22	Criteria **
PLANNING		
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	To maintain the average processing times of local development management planning applications of Statutory KPI target of 15 weeks. End of Year statistic 2020/21 was 14.2 weeks.	SE, SQ, SA, F, E
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	To reduce the number of major planning applications over 12 months plus by 25%.	SE, SQ, SA, F, E
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	Continue to reduce the number of planning applications not concluded within 12 months. End of Year statistic 2020/21 was 18.5%.	SE, SQ, SA, F, E
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	To maintain the Statutory KPI target of 70% of closures of Enforcement Cases within 39 weeks. End of Year statistic 2020/21 was 73.3%.	SE, SQ, SA, F, E
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	To reduce the number of Enforcement Cases that exceed 24 months by 10%. End of Year statistic 2020/21 was 49.5%.	SE, SQ, SA, F, E
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	To conclude consideration of the Reps re the LDP draft Plan Strategy (dPS), undertake the public consultation of Proposed Changes and submit the LDP dPS to DfI / PAC.	SE, SQ, SA, F, E
Physical & Environmental Regeneration – we live sustainably, protecting and enhancing the environment	To commence the background tasks for the LDP Local Policies Plan (LPP) and to prepare for the Independent Examination of the LDP dPS.	SE, SQ, SA, F, S, E, I

** Enter SE, SQ, SA, F, S, E, I, as appropriate

3.2 Outcome Improvement Objective

Objective 3

To create a greener, cleaner more attractive district

Sub-Objectives

- To protect and promote our natural and built assets
- To protect and enhance our environment

Lead Officer

Director of Environment and Regeneration

Why we have selected this objective

This improvement objective relates directly to the Strategic Growth Plan objective that we live sustainably – protecting the environment, under the theme of Physical and Environmental Regeneration. This was a key theme that emerged during the significant engagement process carried out as part of the development of the Strategic Growth Plan. The improvement objective will allow us to pull together the actions that will demonstrate that we are protecting and enhancing our local environment and the partnership approach that we have taken to maximise effect.

What benefits citizens will see: Target Outcomes for 2021/22

- An enhanced public realm and built environment
- More sustainable management of waste
- A reduction in the amount of biodegradable waste sent to landfill
- An increase in the percentage of household waste recycled and composted
- More accessible, Covid safe public spaces

What actions are we taking to make a difference in 2021/22

- Continue to implement the Green Infrastructure Action Plan
- Continue to implement the Council Pollinator Plan
- Progress delivery of regeneration plans
- Progress the development of a new strategic West Bank cemetery for Derry City
- Progress the construction of new greenways
- Progress the construction of new community centres/play areas
- Progress the implement the Regional Energy Strategy
- Progress the implement the Climate Adaptation Plan
- Work with partners to promote and facilitate the availability of Covid safe public spaces

How will we measure progress

Improvement Objective Reference	Performance Measure/Indicator	2021/22 Target
KPI (a2)	The percentage of waste collected by District Councils that is sent for recycling, composting or re-use	50%
KPI (g)	The amount (tonnage) of Local Authority collected municipal waste that is landfilled	
KPI (j)	The amount (tonnage) of Local Authority collected municipal waste arisings	
P1	The average processing time of major planning applications	Less than 30 weeks
P2	The average processing time of local planning applications	Less than 15 weeks
P3	The percentage of enforcement cases processed within 39 weeks	70%
	% of streets achieving high cleanliness levels of Grade B and above in independent TIDY NI monitoring	85%

During 2020/22, we achieved the following in relation to our Improvement Objective:

- Progressed the environmental assessment of the preferred site for development as a new strategic West Bank cemetery for Derry City, including the submission of a planning application.
- Progressed the construction of Route 3 of the £18m cross-border North West Greenways; Strabane to Lifford; and the Rol section of Route 2; Derry to Muff and worked to secure planning approval for the NI section of Route 2.
- Commenced the construction of £2m tourism sculpture trail in the Sperrins.
- Manage the construction of over £1.0m of new rural village community play and leisure facilities at Newtownstewart, Sion Mills, Newbuildings and Castledearg.
- Commenced design of community cultural facility at Gasyard and of a new £1.5m mixed use sporting facility at Melvin, Strabane.
- Commenced the construction of a new £1.1m regeneration of the Melvin Arena, Strabane; incorporating a new 200 seated covered stand, toilets, turnstiles and changing facilities
- Commenced design of new £1m+ public realm scheme at Harbour Square, Derry, incorporating a sculpture to commemorate the important role played by woman in the city's former shirt industry.
- Completed of construction of £1m+ new Visit Derry tourism information centre and visitor attraction.
- Progressed completion of new £0.5m grass playing field development at Artigarvan, synthetic pitch at Lettershandoney, and the £0.3m regeneration of the International Appalachian Trail within the DCSDC area.
- Introduced initiatives to reduce the carbon footprint associated with Fleet activity by 10% each year over the next 5 years.
- Complete the roll out of green waste bins across the district
- Introduced a Marketing Campaign to Increase Awareness of Fly Tipping and Littering
- Developed & secured approval for council's invasive species plan
- Secured planning permission in respect of play areas
- Introduced maintenance plans into high profile areas e.g Bay Road Park that ensure biodiversity and environmental improvements. Monitor and evaluate success of works
- Worked to improve the average processing times for Council only major and local planning applications
- Progressed the delivery of Revitalisation Shopfront Façade Improvement Scheme – Strabane Town Centre Butcher Street/Church Street, a conservation-led Environment Improvement Scheme at Bishop Street car park and the development of City Centre Visitor Orientation and Way-Finding Audit and Design Toolkit
- Progressed the production of a DCSDC – DfC HED District Built Heritage Plan

3.3 Mainstreaming the Equality and Disability Duties, Rural Need

The Directorate is committed to mainstreaming equality and its disability duties.

The Directorate is committed to fulfilling its Section 75 and Disability Duties and promoting equality of opportunity and good relations.

The Directorate is committed to ensuring that rural needs are considered and addressed.

3.4 Improvement Delivery Plan

In order to deliver our Directorate outcome and/or service improvement objectives we have identified a number of key activities, as set out below. These actions represent part of the work that will be progressed by the Directorate during 2021/22.

Capital Development & Building Control

Ref	Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Target Date	Lead Officer
CD1	Progress towards City Deal Outline Business Cases	Assemble project delivery team to develop conceptual designs for Central River Front, Derry that will form the basis of the OBC.	November 2021	Francis Morrison
		Assemble project delivery team to develop conceptual designs for Canal Basin, Strabane that will form the basis of the OBC.	November 2021	
CD2	Development of DNA maritime themed	Resecure planning approval for project	November	Francis

	museum, Derry		2021	Morrison
		Commence procurement of two contractors, one to undertake building work and the other to fit of the museum exhibition areas.	March 2022	
CD3	Development of a new strategic West Bank cemetery for Derry City.	Submit and progress a planning application for the preferred site for the new cemetery.	August 2021	Francis Morrison
CD4	Development of a 900 plot extension to City Cemetery, at Southway, Derry	Secure planning permission for extension.	March 2022	Francis
		Commence construction of new extension.	March 2022	Morrison
CD5	Develop Routes 1 & Route 2 of the £18m cross-border North West Greenways; Derry to Buncrana & Derry to Muff	Commence construction of new Route 2 NI section.	March 2022	Francis
		Complete construction of new Route 2 RoI section	January 2022	Morrison
		Submit planning application for Route 1 RoI section.	March 2022	
CD6	Collaborate with Donegal County Council in the procurement of an integrated consultant team to commence the design of the £8m Riverine shared space community project	Submit planning application for NI and RoI sections of projects	October 2021	Francis Morrison
		Commence procurement of a single contractor to construct both sections.	March 2022	Francis Morrison
CD7	Develop Design of new £18m sports centre at Canal Basin, Strabane.	Submit planning application for new centre.	March 2022	Francis Morrison
CD8	Development of new Galliagh community centre.	Complete construction of new centre.	January 2022	Francis Morrison
CD9	Development of new Ballymagroatry	Commence procurement of contractor to construct	March 2022	Francis

	community centre.	new centre.		Morrison
CD10	Development of new Glenview community centre.	Submit planning application for new centre.	January 2022	Francis Morrison
CD11	Develop new £6.5m Waterside Shared Village facility at Irish Street/Top of the Hill, Derry.	See construction of new centre well advanced on site.	March 2022	Francis Morrison
CD12	Complete detailed design of a £4.5m public realm scheme within Strabane town centre.	Commence procurement of contractor to construct new public realm.	March 2022	Francis Morrison
CD13	Commence construction of £2m tourism sculpture trail in the Sperrins.	Obtain planning permission for new artwork at former Sperrin Heritage Centre.	March 2022	Francis Morrison
		See construction of new artwork installation commence.	March 2022	
CD14	Development of New Gate Cultural Hub in the Fountain estate	See construction of new centre well advanced on site, subject to resolution of land legals.	January 2022	Francis Morrison
CD15	Development of a new community heritage centre at the Gasyard centre in the Bogside.	Submit planning application for new extension to centre.	January 2022	
		Complete design of new extension to centre.	March 2022	
CD16	Development of an ambitious innovative reshaping of the public realm within and connecting the Bogside and Fountain areas.	Progress design of a masterplan for new scheme.	March 2022	Francis Morrison
CD17	Development of a new £1.5m mixed use sporting facility at Melvin, Strabane.	Appoint consultant team to advance design of new centre, subject to securing funding from Sport NI.	March 2022	Francis Morrison
CD18	Development of new £1m+ public realm	Submit planning application for new scheme.	January	Francis

	scheme at Harbour Square, Derry, incorporating a sculpture to commemorate the important role played by woman in the city's former shirt industry.		2022	Morrison
		Substantially complete design of new scheme.	March 2022	
BC1	Introduce facilities so that customers can apply on line for certain types of Building Control approvals and request site inspections on-line, or via a dedicated contact phone line.	Introduction of new procedures for validation of building control applications.	March 2022	Francis Morrison
E1	Conclude the development of a Regional Energy Strategy and implement energy efficiency projects to reduce energy consumption and offset carbon emissions through a range of EU funded international innovation programmes.	Completion of the Regional Energy Strategy in conjunction with Donegal County Council.	January 2022	Leo Strawbridge

Regeneration

Ref	Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Target Date	Lead Officer
RG1	Delivery of Covid-19 Recovery Revitalisation Project for Derry City & Strabane Town Centres	Work with DfI Roads, Design Team, & partners to implement environmental improvements to Ferryquay St/Diamond/Bishop Street; Castle Street, Strabane; Tinnies Art Sculpture, Strabane; Derry Riverside and Waterloo Place and Police Court Street	November 2021	Tony Monaghan
RG2	Derry City Centre Revitalisation Shopfront Façade Enhancement Scheme – Carlisle Rd & Spencer Rd	Complete Phase I Designs; Prepare business case/funding application for Phase II capital implementation; Secure DfC funding; Initiate procurement process for contractor; commence works	March 2022	Tony Monaghan

RG3	Strabane Town Centre Revitalisation Shopfront Façade Enhancement Scheme – Butcher St & Church St	Complete capital works to all of the seventeen participating properties	July 2021	Tony Monaghan
RG4	Strabane Town Centre Commercial Property Painting Scheme – Derry Road/Abercorn Square/ Market Street	Scope potential scheme in terms of eligible properties/costs; liaison with potential funders to identify grant availability; submit application/business case (if applicable); engage with property owners; commence delivery of scheme (subject to funding)	March 2022	Tony Monaghan
RG5	Launch Council's Built Heritage Plan	Finalise contents; progress to publication; seek committee endorsement; initiate public launch; convene dates for the current District heritage stakeholder forum to monitor/review progress twice yearly	December 2021	Tony Monaghan
RG6	Identification of external funding sources to support the delivery of revitalisation shopfront façade enhancement schemes/public realm/environmental improvements in rural town/village centres	Liaison with relevant statutory funding bodies to establish the availability of funding; committee update/approval; submission of funding applications where applicable	March 2022	Tony Monaghan
RG7	Progress the implementation of the Sion Mills Regeneration Masterplan	Produce a monitoring & progress framework; convene a twice yearly statutory partner delivery stakeholder group and community partner stakeholder group; report updates to E&R Committee	October 2021	Tony Monaghan
RG8	Provide technical support & input to the continued development of the City Deal physical regeneration projects ie Derry Central	Attend project steering group meetings; provide technical assistance where applicable	March 2022	Tony Monaghan

	Riverside; Strabane Town Centre; Walled City			
RG9	Completion of a Phase I City Centre visitor orientation and way-finding audit and design toolkit and identification of external funding sources to support the Phase II capital implementation	Liaison with relevant statutory funding bodies to establish the availability of funding; committee update/approval; submission of funding applications where applicable	March 2022	Tony Monaghan
RG10	Complete a public realm plan for the environs adjacent to the multi-modal transport hub at Duke Street	Identify external suitable funding opportunities and subject to successful outcome of grant application appoint preferred urban design consultants	March 2022	Tony Monaghan
RG11	Identify & secure external funding opportunities to support the delivery of Phase I Walled City Cannon restoration programme (Carriage Refurbishment)	Prepare & submit business plan/funding application to DfC; Initiate tender process & appoint contractor; complete phase I works	December 2021	Tony Monaghan
RG12	Progress to Phase II Capital Implementation of the Clooney Terrace Cannon Environmental Improvement Scheme	Finalise Phase I concept designs stage; submit planning application; secure planning permission; initiate public information process; initiate tender process & appoint contractor for Phase II implementation	March 2022	Tony Monaghan
RG13	Commence the capital implementation of the Ballynagard social housing and community recreation and regeneration project	Finalise conveyance & transfer of land identified for social housing to preferred developer; secure capital receipt; initiate the design and tendering processes in relation to the capital implementation of the community recreation element	November 2021	Tony Monaghan
RG14	Initiate a competitive process by issuing a Regeneration Brief for the Boom Hall estate in order to select a potential preferred	Complete the preparation of the brief; secure Committee to proceed; initiate public advertisement	March 2022	Tony Monaghan

	developer(s)	process; convene selection panel; assess submissions		
RG15	Explore potential for cross directorate collaboration on regeneration led projects	Continue cross directorate collaboration in particular with B&C; identify potential projects such as Walled City Experience as outlined in the City Deal and Irish Walled Towns programme	March 2022	Tony Monaghan

Planning

Ref	Directorate Outcome/ Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Target Date	Lead Officer
1	To maintain the average processing times of local development management planning applications of Statutory KPI target of 15 weeks. End of Year statistic 2020/21 was 14.2 weeks.	Weekly staff performance reports to be completed. Monthly Group Staff Meetings with PPTO/HOP. Staff caseloads to be reviewed and managed. Processing timelines to be monitored by traffic light reports.	March 2022	Maura Fox
2	To reduce the number of major planning applications over 12 months plus by 25%.	Weekly staff performance reports to be completed. Monthly Group Staff Meetings with PPTO/HOP. Staff caseloads to be reviewed and managed with focused review on major applications 12 months plus.	March 2022	Maura Fox
3	Continue to reduce the number of planning applications not concluded within 12 months. End of Year statistic 2020/21 was 18.5%.	Target reduction by identifying key timelines. Focused review on managing caseloads that exceed 12 months.	March 2022	Maura Fox
4	To maintain the Statutory KPI target of 70% of	Continue with monthly staff Group Meetings with	March 2022	Maura Fox

	closures of Enforcement Cases within 39 weeks. End of Year statistic 2020/21 was 73.3%.	PPTO/HOP. Monitor and review staff caseloads.		
5	To reduce the number of Enforcement Cases that exceed 24 months by 10%. End of Year statistic 2020/21 was 49.5%.	Identify key timelines for management of cases 24 months plus for targeted reduction. Workplan to reduce 24 months plus cases by SPTOs and PPTOs. Project management meetings.	March 2022	Maura Fox
6	To conclude consideration of the Reps re the LDP draft Plan Strategy (dPS), undertake the public consultation of Proposed Changes and submit the LDP dPS to Dfl / PAC.	Weekly staff performance reports to be completed, plus LDP Team Meetings held. Prepare detailed Schedule of Proposed Changes, get Member agreement and publicly advertise / consult for 8 weeks. Prepare / assemble all the required documents and formally submit to Dfl / PAC. Issue Public Notice of Submission and publish all documents on website.	March 2022	Maura Fox
7	To commence the background tasks for the LDP Local Policies Plan (LPP) and to prepare for the Independent Examination of the LDP dPS.	Commence LPP studies including Urban Capacity (Stage 3), Settlement Appraisals and Monitoring of key indicators. Liaise / meet with Dfl and PAC re Soundness queries and make arrangements for upcoming IE. Anticipate IE queries and prepare responses. Get IE training.	March 2022	Maura Fox
8	Continued implementation of Service Improvement Plan.	Continued implementation.	March 2022	Maura Fox

Environment

ES	Directorate Outcome / Service Improvement Objective	Key Activities/Actions/Sub-actions/milestones	Target Date	Lead Officer
ES 1	Take forward the development of recycling facilities within the Castledearg area.	Identify short term interim facility with additional recycling facilities. Secure lands and take forward a planning application for a permanent site.	Short term October 21 / Lands acquisition March 2022	Conor Canning
ES 2	Improve data recording and incident reporting with regard to Fly-Tipping.	Procure and install additional hardware / software, train staff. Provide regular updates to Members at Committee	October 2021	Conor Canning
ES 3	Adopt and implement the Cemetery Management Guidance document setting out arrangements for operating Cemeteries within the District	Agree draft document, undertake a public consultation exercise.	November 2021	Conor Canning
ES 4	Merge food and green waste collections across the city and district where possible.	Identify areas, inform residents of change, carry out marketing and awareness activities	November 2021	Conor Canning

ES 5	Install LED functional lighting at the Tinneys site in Strabane	Prepare and issue tender documentation, appoint contractor.	October 2021	Conor Canning
ES 6	Progress the review of play provision across the city and district	Develop design guidance, carry out a public consultation exercise, equality screen the document. Present completed Plan to Council	November 2021	Conor Canning
ES 7	Progress with Climate Emergency Declaration	Commit to the Glasgow Food and Climate Declaration. Complete Climate Adaption Plan, commit to Covenant of Mayors, develop and deliver Climate Change training	March 2022	Conor Canning
ES 8	Complete refurbishment works to the Stitch in Time piece on Rosemount Factory	Complete specification, appoint contractor, complete works.	September 2021	Conor Canning
ES 9	Update the Christmas Light displays within Derry City and Strabane Town Centres	Secure funding, prepare and issue tender documentation and award contract	September 2021	Conor Canning

ES 10	Undertake bin replacement within Derry City and Strabane Town Centres	Secure funding, prepare and issues tender documentation, award contrat and install bins	September 2021	Conor Canning
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3.5 Measures of Success and Performance

During 2021/22, we will continue our work to establish baseline and benchmarking information in order to promote continuous improvement. The following performance indicators/measures and targets have been identified for 2021/22.

Capital Development & Building Control

Outcome / Service Improvement Objective Reference	Performance Measure/Indicator	2017/18 Performance	2018/19 Performance	2019/20 Performance	2020/21 Performance	Target 2021/22
Capital Development						
CD1	Value of capital projects completed on site	£13,840,000	£11,500,000	£9,000,000	£11,600,000	£10,000,000
Building Control						
BC1	Total number of applications processed by Building Control	4514	4625	4385	3401	Demand Lead
Energy						

EN1	Energy Consumption (Kwhrs)	19,880,234	14,762,515**	19,000,000	15,896,210	18,828,343
	Energy Consumption (Value)	£1,041,835	£924,906**	N/A***	£972,610	£1,175,053

Planning

Outcome / Service Improvement Objective Reference	Performance Measure/Indicator	2017/18 Performance	2018/19 Performance	2019/20 Performance	2020/21 Performance	Target 2021/22
	Improve average processing time based on Dfl Statutory target of 15 weeks non-legacy local planning applications	16.2	14.1	14.0	14.2	15
	Improve average processing time of Council Received Major/Strategic Planning Applications based on Dfl Statutory target of 30 weeks	42.3	59	63.6	65.2	30
	Improve closure times of Enforcement Cases by 39 weeks based on Dfl Statutory target of 70%	71%	53.6%	78.1	73.3	70
	Total number of local and major planning applications received	1,052	857	840	952	N/A

Environment

Outcome / Service	Performance Measure/Indicator	2017/18	2018/19	2019/20	2020/21	Target
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Improvement Objective Reference		Performance	Performance	Performance	Performance	2021/22
Waste						
ES 1	Percentage of household waste arisings sent for preparing for reuse an recycling (including composting)	43.3	44.3	44.2	46.9*	50%
ES 2	Biodegradable local authority collected municipal waste sent to landfill (tonnes) - reduce	12'074	10'974	7'964	5'347*	
ES 3	Total amount of local authority collected waste which has been collected by a district council	77'707	78'660	81'304	63'125*	

*First 3 quarters data only

Section Four: Risk Management

4.1 Risk Register

A summary of the Directorate's Risk Register has been attached as Appendix 2.

Section Five – Contact Details

5.1 Staff Contacts

Senior Management

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